MELISSA L. WILLIAMS

6533 West Marshfield Place, Englewood, New Jersey 13322

303.999.9999

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ASSET MANAGER - COMMERCIAL REAL ESTATE

Ensuring development project viability and profit potential through extensive due diligence

Analytical, tenacious due diligence professional with outstanding quality record and proven ability to back high-profile, multimillion-dollar projects with thorough research. Excel in reviewing portfolios, establishing rapport with key industry players, and exceeding regulatory requirements. Career includes background in asset evaluation/disposal, REO property analysis, and commercial real estate loan management.

Core Competencies:

Asset Summaries ~ Appraisal Review ~ Financial Statements ~ Bid Strategies ~ Loan Portfolio Analysis Title Review ~ Tenant Conversion ~ Pro Forma Projections ~ Turnaround Management ~ Negotiations

PROFESSIONAL ENDORSEMENTS

"I have known Melissa for over 20 years, and worked with her on a variety of real estate projects... I developed a high level of respect for her character, work ethic, and skill set. Her strengths (in) execution, communication, and initiative (made her) a valued member of our team and clearly instrumental in our success."

Bert Smithson, Colleague at Western Resources & ABC Equities Corporation

"It is with a great deal of confidence that I provide this reference... Melissa's presence was vital to grow my business. She is hard working, reliable, and trustworthy... and has a take charge attitude. I would rehire her in a nanosecond." **Terrance Wilson, Supervisor**

RELEVANT CAREER HIGHLIGHTS

- Delivered strategic planning and due diligence for Iliff Tower 42-story project representing largest single-phased condominium conversion west of the Mississippi and netting \$40MM, handling condo mapping, debt negotiations, appraisals, and contract administration policy/procedure formulation.
- Produced bid strategies with review of title work, legal documents, surveys, financial statements, appraisals, and environmental reviews for portfolios of \$500K-\$1B; summarized assets after careful examination of potential negative impacts, abatement, and other concerns.
- Closed 120 units within with 60 days of conversion announcement, securing FHA, FNMA, and FHLMC compliance/concessions and buyer financing. Doubled typical renter-to-owner conversion rate.
- > Handled commercial real estate transactions, including **\$80MM loan for 110 different NYC properties**.
- Issued underwriting and restructuring recommendations through analysis of operating statements, rent rolls, financial statements, and pro forma projections for commercial real estate lending divisions.

PROFESSIONAL HISTORY

Terrance Wilson - Medical Billing, Castlewood, New Jersey, 2003 - 2007

Billing and Coding Assistant

Grew responsibilities to \$1MM+ in billing as self-taught insurance and billing support resource to two physicians; handled all insurance, documentation, collections, and other processing requirements.

- Managed due diligence to meet all Medicare/Medicaid and private insurance terms.
- Coordinated partnership dissolution, with changes to transfer insurance and other components.
- Achieved high payment rate with accurate and prompt follow-up on claims.

Belleview Elementary School / Campus Middle School, Castlewood, New Jersey, 2000 - Present

Volunteer

Participated in fundraising, special projects, PTO, classroom coordination, and other duties.

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Western Resources, Inc., Trenton, New Jersey, 1992–1997

Partner / Vice President, 1993 - 1997 / Consultant, 1992 - 1993

Joined partnership with central role in due diligence for large condominium conversion project, plus analysis of loan portfolios and REO properties. Managed Director of Construction/Renovation, Director of Contract Administration, Conversion Accountant, and two administrative support assistants. Served as consultant tasked with loan/REO property analysis and related documentation verification.

- Instrumental in securing end financing, working in tandem with partners to finalize structural integrity after resolving deferred maintenance prior to proposals and pricing.
- Ensured broker capability to market large-scale projects, managing broker selection process with creation of RFP, submission, proposal review, and stringent interview process.
- Uncovered key portfolio facts through relationship-building with appraisers, commercial property
 managers, and leasing managers; established rapport and probed to ascertain overall market
 conditions, comparable building values, and current trends.
- Confidently submitted proposals for construction contractors, engineers, and bridge financing sources after extensive RFP process to verify credentials and capabilities.
- Evaluated extensive documentation for sealed bid auction disposition by the RTC and FDIC, using reporting on assets plus tactics to market analysis.

Coopers & Lybrand, Trenton, New Jersey, 1991-1992

Asset Manager

Delivered extensive due diligence and strategies for non-performing loan restructuring affecting numerous properties within \$150MM portfolio.

- Developed and presented well-researched strategies for disposition of REO properties located throughout the U.S. within total \$50MM portfolio.
- Backed analysis of non-performing commercial real estate loans and REO properties with strong due diligence, in order to facilitate eventual decisions on pending restructures and foreclosures.
- Prepared and administered workout negotiations, loan modifications, and potential foreclosures.

Previous Experience:

ABC Equities Corporation, Springfield, New Jersey & San Diego, California

Vice President of Underwriting - (*Managed \$200M commercial real estate loan portfolio; served on due diligence team completing complex equity and multi-family, commercial, industrial and land development transactions*)

Far West Mortgage Company of New Jersey, Mainstown, New Jersey

Assistant Vice President - (Oversaw servicing for \$850M in construction/permanent loans plus lines of credit)

EDUCATION

Bachelor of Science in Business Administration Studies <u>University of Minnesota</u>, Minneapolis, Minnesota

PROFESSIONAL AFFILIATIONS

New Jersey Women in Real Estate