# DRAFT CRITERIA AND INDICATORS FOR INITIAL ONE-STOP CAREER CENTER CERTIFICATION

# ITEMS IN RED REFLECT TOOLS, GUIDANCE, OR RESOURCES TO BE DEVELOPED AT THE STATE LEVEL

#### A. EFFECTIVENESS CRITERIA

- 1. **Governance:** All required governing documents are in place prior to the center's certification.
  - a. The MOU accurately reflects the name and location of the center and the way in which required partners will integrate services.
  - b. A CEO agreement, if applicable, accurately reflects the roles and processes for appointing board members, designating a grant recipient and fiscal agent, collaborating on planning activities, and other governance functions.
  - c. The functional chart includes all partners providing services at the center and their reporting relationships.
  - d. The one-stop operator selected through a competitive procurement process is in place by July 1, 2017.
  - e. Procurement documents contain clear conflict of interest policies, procedures demonstrating internal controls, and roles and responsibilities of the daily operation of the center and its staff.
  - f. Documents attesting to LWIB certification and currency of Board members are available.
- 2. **Professional staffing:** Center staff have clear job descriptions, receive regular performance review, and are offered training and professional development relevant to their roles.
  - a. Job descriptions exist for each job title held by center staff.
  - b. Each agency partner submits to the One Stop Operator the names of staff and their evaluation schedule.
  - c. A plan to offer staff training has been developed to address topics including:
    - Customer service (in-person and phone)
    - Center partners' programs, services, and resources
    - Other Illinois workNet resources
    - Using center technology and other online resources (e.g. email)
    - Performance indicators, their importance, and how staff contribute to them
    - Accessibility and the basics of assistive technology
    - Safety and security
    - Ethics
- 3. **Responsiveness to needs of job seekers:** The center meets the needs of participants as established in local and regional plans.
  - a. All job seeker services included in the local service matrix are provided through the center as well as how they are provided.
  - b. The MOU identifies how service integration and referral will occur.

- c. Job seeker services are offered through the center, online technology; and in access points such as libraries, partner agencies' locations, etc.
- 4. **Responsiveness to needs of businesses:** The center meets the needs of local businesses as established in local and regional plans.
  - a. All business services included in the local service matrix are offered through the center.
  - b. A list of Business Service Team (BST) members by title and agency is available.
  - c. Updates and information from the BST are regularly provided to the LWIB.
  - d. BST members are knowledgeable of all available services.
  - e. Appropriate team members are identified to serve as resources for employer service delivery.
  - f. The BST participates in community-based, business-focused events on a regular basis.
  - g. The BST develops customized business services proposals for employer customers that describe potential solutions to meet employers' needs and challenges.
- **5. Performance:** The center supports the achievement of negotiated local levels of performance.
  - a. Prior to June 30, 2017, performance reporting system(s) are in place and functional.
  - b. In the service matrix, core agency partners commit to sharing performance information,
- **6. Program coordination:** The center prioritizes program coordination, including collaborative efforts among required program partners to provide access to integrated programs, services, and activities.
  - a. Steps are taken to integrate referrals. For example:
    - Staff work collaboratively across programs to meet participants' service needs.
    - Staff are trained to complete an initial assessment of a participant's needs and inform them of the services available.
- 7. Operational coordination: The center provides streamlined and efficient service delivery and administration and expedited customer flow.
  - a. All customers, as appropriate, are offered an orientation to the services available in various modes (e.g. in-person with staff, videos, written materials) and in various formats (e.g. for individuals with sight or hearing disabilities or limited English and/or literacy).
  - b. Regular meetings (e.g. monthly) are held with all on-site staff.
  - c. Staff are able to communicate suggestions and concerns to management on such issues as customer flow, customer service, and related issues for continuous improvement purposes.
  - d. Resource room material describes available services and includes a date or other method of indicating it is current.
  - e. All services described on the center's website and resource materials align with the local service matrix.
- **8. Service hours:** The center provides maximum access to partner program services during regular business hours and any timeframes determined by the local board to be feasible and effective.

- a. LWIB meeting minutes reflect discussion regarding how regular business hours were established.
- b. Regular business hours are clearly visible outside and inside the center.
- c. Directions for arranging services outside of regular business hours are clearly stated and available.
- **9. Equal opportunity awareness:** Center staff and program partners are familiar with and apply laws, regulations and policies regarding nondiscrimination and equal opportunity for all individuals.
  - a. Staff and program partners know how to use and access assistive resources to meet the needs of all customers and comply with federal requirements.
  - b. Customers with disabilities are offered assistive technology to access center computers and other resources/services.
  - c. Resources and services are made accessible to customers with language and literacy barriers.
  - d. Corrective action plans are developed if any required partners or customers identify barriers to participation in services.

### **B.** ACCESSIBILITY AND INFRASTRUCTURE **C**RITERIA

- 1. Physical layout: The location and physical layout of the center eliminates structural barriers and is accessible to individuals of all capabilities.
  - a. A completed and current evaluation for compliance with ADA Standards for Accessible Design and Uniform Federal Accessibility Standards (UFAS) attests to the center's facilities and equipment being in compliance or the need to address specific deficiencies.
  - b. If deficiencies are identified, a corrective action plan has been developed with a timeline for remediation.
  - c. The center layout is clear and logical in terms of customer navigation and flow.
  - d. The Resource Room area provides customers with privacy and access to the internet, printers, copiers, and a fax.
  - e. The center has current and adequate technology, e.g. projectors, videoconferencing, hardware and software, technology-related infrastructure, etc.
- 2. Center location: The center is accessible by public transportation, driving or walking.
  - a. The center sign is visible from the public access road.
  - b. The LWIB has determined what a "reasonable distance" is from public transportation stops.
  - c. The center has parking suitable for the anticipated number of customers.
  - d. The parking lot has spaces closest to the door dedicated and marked for individuals with disabilities.
- 3. Center appearance and safety: The center is well-maintained and provides a safe space for customers and staff.
  - a. The center and its furnishings are clean and in working order.
  - b. Center staff maintain a professional and appropriate appearance.
  - c. Center staff wear name badges identifying them as staff of the center (vs. staff of their respective agencies/programs).
  - d. The center's exterior (building, landscaping, driveway and sidewalks, etc.) is clean and well-maintained.

- e. A written emergency response plan exists that addresses the full range of potential emergency situations and evacuation procedures and is shared with all center partners and their staffs.
- f. The center has security in place that is appropriate to the center and the local area (e.g. security personnel, locks/security keypads, security cameras, etc.).
- g. Confidential information (paper and electronic) is handled sensitively and appropriately and secured in a locked location when not attended by staff.
- h. All new staff and new partners receive an orientation in center safety and security.
- **4. Common identifier:** The center displays the one-stop delivery system **common identifier** as the location for required programs, services, and activities.
  - a. The common identifier is highly visible inside and outside of the facility.
  - b. The common identifier appears on products and material.
- **5. Program services:** All customers have equal opportunity to access at or through the center all training, education, employment, supportive, and business services in accordance with the applicable sections of WIOA.
  - a. The local service matrix accurately reflects all services provided by all partners that are available in person or on demand via technology at or through the center.
  - b. The coordinated service delivery method and approach is accurately described in the local MOU.
- **6. Direct linkage:** Customers have access to a program staff member who can provide program information or services, within a reasonable time, by phone or through a real-time Web-based communication.
  - a. Staff resources include the definition of "direct linkage".
  - b. Basic technology is physically present and enables real-time interaction (e.g. through Skype).
  - c. The local service matrix indicates which program staff are stationed at the center.
  - d. Career planners work with customers to develop individual employment plans encompassing all program services appropriate to meet the individuals' needs and goals.
  - e. If individuals with disabilities receive separate or different services from customers who do not have disabilities, center staff can demonstrate why different services are necessary.
- **7. Accommodations:** The center provides reasonable accommodations for individuals with disabilities, language, or literacy barriers to fully access services. Assistive technology devices or other auxiliary aids are readily available.
  - a. The center's resources include bilingual materials or on-demand translation.
  - b. Written materials are developed for a minimum literacy level determined jointly by center staff and partners in consultation with the local board.

c. Center staff can explain how the center handles the range of requests for accommodations.

# C. CONTINUOUS IMPROVEMENT CRITERIA

- 1. Customer feedback: The center has a systematic method of collecting and analyzing feedback from job seeker and business customers.
  - a. The center tracks job seeker activity.
  - b. The center tracks business customer activity.
  - c. The center has a process for identifying and responding to customer complaints.
  - d. Functional managers and staff meet to review and assess customer feedback.
- **3. Evaluation of internal operations:** Internal procedures and systems are monitored and assessed with regard to operational effectiveness and opportunities for improvement.
  - a. An evaluation plan has been developed that includes key questions, data sources, and methods of analysis for assessing operational efficiency and effectiveness
- **4. Improving performance:** Core partners engage local boards in using customer feedback and operational data to continuously improve service delivery, operations, and performance.
  - a. Local board meeting minutes reflect that customer feedback and performance data helped inform decision-making about strategic improvements.
  - b. Agencies' goals are shared with center managers.

