JTED Opportunity
Business Engagement

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## **Your Presenter**



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Maher & Maher at the American Institutes for Research (AIR)

## Today's Agenda

- Welcome
- Building your Business Outreach Skills
- Questions
- Wrap-up



## Overview

- Our Goal: Provide an understanding of **Business Engagement Tactics**
- We will cover
  - The Opportunity and Developing Your Solution
  - Three Phases of Business Engagement
  - Applying for JTED Steps

## Today's Reality –

- Businesses are struggling to find workers
- Workers are facing many challenges to returning to work (fear, childcare, technology, job transitions)



## **JTED Opportunity**

JTED provides an opportunity to provide innovative, employer-driven training approaches that pair education and occupational training with work-based learning (WBL) to support regional and local economic development for businesses and individuals most impacted by the COVID-19 pandemic. Additionally, a key feature is the flexible funding available for individuals with emergency costs for basic needs.

## **JTED Opportunity (2)**

- Total Funds Available: \$20,000,000
- Anticipated Number of Grants: 35-45
- Funding Range: \$500 750K
- Anticipated Grant Term/Performance Period: January 1, 2022 – December 31, 2023 (2-year grants)

## **Service Delivery Models**

#### Category 2 – Employer Focus

- Upskills employees
- Connects employers in targeted industries impacted by COVID-19 to job-seekers and may include incumbent workers.

#### ALL Models require business engagement

Category 1 – Job Seeker Focus provides occupational training *along with work-based learning* to individuals who need self-sustaining employment. Training strategies must be *part of a career* pathway for demand occupations in the targeted industries and result in participants earning stackable certification or credentials.

Category 3 – Youth offers career development opportunities and work-based learning (e.g., preapprentice and apprenticeship) for youth ages 16-24 with one or more barriers to education, training, and employment.

Category 4 - Barrier Reduction Funding increases family stability and *job retention* by covering accumulated emergency costs for basic needs.

\* Note that all programs shall have a priority on small and medium-sized minority-owned companies.

## To best serve individuals you must offer Businesses a Solution

#### The Mindsets



- Your programs need to be development in collaboration with business and include WBL.
- How might your approach leverage what businesses already do, and help them to achieve better results.
- Your pitch is only as good as the program you can deliver.

## **Three Phases of Business Engagement**



## Phase 1: Research and Preparation

- ✓ Recognize the business pain points that your program can address.
- ✓ Use research to identify businesses who may need your services.
- ✓ Research and identify existing business led partnerships that you may work with to collectively work with a group of businesses.
  - ✓ Talent Pipeline Management Collaboratives
  - ✓ Sector Partnerships
  - ✓ Chamber of Commerce, Local Workforce Board, Local Education Convened Partnerships with business leaders.
- ✓ Prepare for your first conversation.

# **Recognize Challenges**



Challenge	Indicator
<ul> <li>Skill gaps in hiring</li> </ul>	<ul> <li>Job posting open for a long time</li> </ul>
<ul> <li>Development of existing talent</li> </ul>	<ul> <li>Businesses post openings for mid-level positions</li> </ul>
<ul> <li>Attracting and retaining talent</li> </ul>	<ul> <li>Jobs are constantly posted and reposted</li> </ul>
Retiring workforce	<ul> <li>Industry reports indicate short- to-mid-range retirements</li> </ul>
Advancing technology	<ul> <li>The business expresses interest in customized or technical training</li> </ul>

## Use Research to Identify Businesses

- 1. Identify industry sectors in your regional economy that fit the definition of targeted industries for the grant.
- 2. Look for businesses with openings that indicate the challenges we discussed, identify small/med and minority owned businesses.
- 3. Review job descriptions.
- 4. Keep track of what you

## Understand What You're Offering Businesses

- Set forth the Return on Investment involved with your program
- Consider how you would best utilize JTED to offer value to businesses.
- Your community, the needs of individuals and businesses have changed how will you address these new realities.

#### Value offered to Business

- Does your program remove or address risk for the business?
- Could it increase retention rates?
- Assist with recruitment, hiring, onboarding, and advancement of workers?

#### Additional services, resources to leverage

- Tax credits, workforce development grants, WIOA, CTE or other training
- Apprenticeship programs, funding
- How will you collaborate with State / Regional / Local resources and partnerships?

## Phase 2: Building Relationships

- ✓ Validate Pain Points and Learn the Business' Culture.
- ✓ Introduce your program in the Context of Existing Business Practices.
- Explore and respect partnerships the business may already have for workforce development.
- ✓ Build Trust.

## Validate Pain Points and Learn the **Business' Culture**



- Start with a problem statement not a solution.
- Ask questions, seek to understand.
- How have they solved their challenge? (recruitment, onboarding, internal training, mentoring, etc.)
- Who are they already working with, how might you bring additional value?

## **Existing Business Practices**

Businesses have processes but might be struggling to adapt, how might you help?

- ✓ Recruit and Assess Potential Workers
- ✓ On Boarding
- ✓ Staff Training

Some but not all businesses offer additional career help, how might you add value to these, or help businesses offer them?

- Retraining
- Professional Development / Career Advancement
- Mentoring

Supportive services that could increase retention, and productivity, such as:

- ✓ Child care
- Transportation
- ✓ Work Clothing
- ✓ Life-skills training and/or mentoring

# **Speak Their Language**



Workforce Speak	Business Speak
<ul> <li>Outreach &amp; Placement</li> </ul>	<ul> <li>Recruitment &amp; Interviewing</li> </ul>
<ul> <li>Skills, Competencies, Responsibilities</li> </ul>	<ul> <li>Job Descriptions / Position Responsibilities</li> </ul>
Training / Education	<ul> <li>Internal/External Training Education or On-boarding</li> </ul>
<ul> <li>On the Job Training (OJT)</li> </ul>	<ul> <li>Mentoring / Supervision of Work Performance Reviews</li> </ul>
Wage increases	<ul> <li>Merit-Based Increases</li> <li>Performance Increases</li> </ul>
<ul> <li>Career Pathways</li> </ul>	<ul> <li>Position / Title Change</li> </ul>

## Follow Up

#### **Building on A Successful First Conversation**

- Leave the first meeting understanding employer pain points.
- Always set up for next conversation with take-aways and next meeting scheduled.
- Understand that there will be multiple future calls with different audiences.
- Create an incentive for meeting with you again.

## **Build Trust**

- Provide examples of how others' businesses have used your program (or approaches like yours) to recruit, hire and train workers.
- Offer opportunities to connect with peers using your program.
- Clearly articulate the value of working with you, what you are offering and what you are asking of them.
- Promise less and deliver more, do not commit to doing what you cannot do.

## **Phase 3: Getting to Commitment**



- ✓ Address concerns.
- ✓ Build organizational buy-in.
- ✓ Bring the right partners to the table.

## Closing the Deal

- Get a commitment in writing to participate in the program.
- Provide a plan for working together, with clear expectations.
- Do what you say you will do and more, provide value with each interaction.
- Do not over promise, always follow through.

# Public Health Challenges and the **Current Economy**

- Focus on occupations with greatest demand now and three months from now, in the industry impacted by COVID-19.
- Work with other partners to ensure fast returns and low business investment in program participation.
- Use sector strategies to focus on a specific industry or cluster of occupations and employers.
- Engage existing business partners in business-tobusiness conversations.

## **Business Engagement Tools**

- **Business Engagement for Vocational Rehabilitation** Services
- **Business Engagement in Apprenticeship**
- **Business Service Delivery** Recovery Resources
- Tips for Engaging Business **During Economic Recovery**

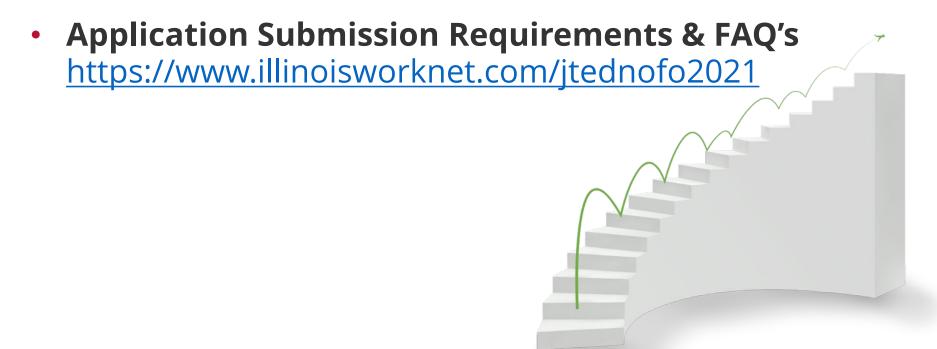


## **Questions & Discussion**



## Next Steps applying for JTED

**Application Deadline**: The application due date for this round of funding is 5:00PM (Central Time) October 29, 2021.



# thank you



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For additional questions, please contact:

https://www.illinoisworknet.com/WIOA/Pages/ JTEDFAQs.aspx